

PROGRAM



17th ANNUAL
**COMMANDANT'S
NATIONAL SECURITY
PROGRAM**

24-27 JULY 2023

U.S. ARMY WAR COLLEGE
CARLISLE BARRACKS, PENNSYLVANIA

"To study and confer on the great problems of national defense... and of responsible command." – Secretary of War Elihu Root, 1901

TABLE OF CONTENTS

MISSION, CURRICULUM AND OBJECTIVE, U.S. ARMY WAR COLLEGE	5
COMMANDANT'S NATIONAL SECURITY PROGRAM	6
DEPARTMENT OF DISTANCE EDUCATION KEY PERSONNEL	7
SCHEDULE OF EVENTS	8
HISTORY OF:	
CARLISLE BARRACKS	10
U.S. ARMY WAR COLLEGE	11
TRAVEL.....	12
REGIONAL MAP.....	13
HOTEL AREA MAP	14
CARLISLE AREA MAP.....	15
CARLISLE BARRACKS MAP	16
CARLISLE BARRACKS ENTRANCE MAP	16
ADMINISTRATIVE INFORMATION	17
ADMINISTRATIVE SERVICES	20
TELEPHONE NUMBERS	21
ROOT HALL FLOOR PLAN	23



MAJOR GENERAL DAVID C. HILL

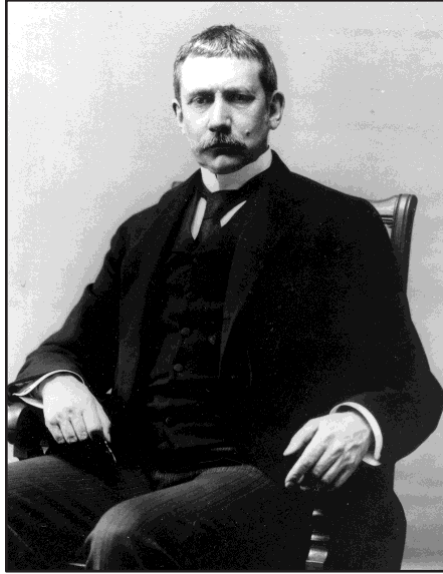
Major General David C. Hill serves as the 53rd Commandant of the U.S. Army War College. In his immediate prior assignment, he served as the Deputy Commanding General, United States Army Corps of Engineers (USACE).

Maj. Gen. Hill previously served as the Deputy Commanding General of U.S. Army Central (USAECENT); commanded the Transatlantic Division, USACE, in Winchester, Virginia, providing engineering and construction services across the U.S. Central Command area of responsibility; and commanded the Southwestern Division, USACE, headquartered in Dallas, Texas.

Other command assignments include the 36th Engineer Brigade, Fort Hood, Texas; Brigade Special Troops Battalion, 1st Brigade Combat Team (BCT), 4th Infantry Division (ID), Fort Hood, Texas; and Headquarters and Headquarters Company, 16th Engineer Battalion, 1st Armored Division Engineer Brigade, Bad Kreuznach and Giessen, Germany.

Other previous assignments include Director of the Office of the Chief of Engineers in the Pentagon, Washington, D.C.; Maneuver Support Human Resource Manager, U.S. Army Colonel's Management Office, Rosslyn, Virginia; Division Chief of Training and Chief of Operations, 4th ID at Fort Hood, Texas; Combat Engineer Observer/Controller, National Training Center, Fort Irwin, California; 37th Engineer Battalion, 20th Engineer Brigade, Fort Bragg, North Carolina; Joint Special Operations Command, Pope Air Force Base, North Carolina; and 299th Engineer Battalion, 1st BCT, 4th ID, Fort Hood, Texas. His operational assignments include Operation Desert Shield/Desert Storm, Operation Joint Endeavor, and Operation Iraqi Freedom.

Maj. Gen. Hill holds a Master of Science degree in Engineering Management from the University of Missouri-Rolla and a Master of Science degree in National Security Strategy from the National War College. Hill is a certified Project Management Professional. He received his commission in 1990 from the United States Military Academy at West Point, New York, graduating with a Bachelor of Science degree in Chemistry. He hails from Pittsburgh, Pennsylvania. Maj. Gen. Hill's awards and decorations include three Distinguished Service Medals, three Legion of Merit Medals, three Bronze Star Medals, six Meritorious Service Medals, the Joint Service Commendation Medal, four Army Commendation Medals, six Army Achievement Medals, the Master Parachutist Badge, the Air Assault Badge and Army Staff Identification Badge.



ELIHU ROOT
(1845-1937)

Founder, U.S. Army War College - 1901

Secretary of War 1899-1903

Secretary of State 1905-1909

United States Senator 1909-1915

*"To study and confer on the great problems of national defense ...
and of responsible command." – Secretary of War Elihu Root, 1901*

MISSION - CURRICULUM - OBJECTIVE

In time of peace, there is no more fundamental military responsibility than the education and training of the leaders and forces that serve to preserve the peace and who would defend the nation in wartime. The U.S. Army War College (USAWC) is dedicated to the professional education of carefully selected individuals from diverse backgrounds in the military services and government agencies. Its general purposes are to prepare selected military, civilian, and international leaders for the responsibilities of strategic leadership; educate current and future leaders on the development and employment of landpower in a joint, interagency, intergovernmental, and multinational environment; research and publish on national security and military strategy; and engage in activities that support the Army's strategic communication efforts. The students become better prepared, both personally and professionally, to contribute to the wise and responsible use of military power within the constitutional framework of our free society.

The academic discipline incorporates studies in those fields which concern the military profession. It provides study of the development, mobilization, deployment, employment, and support of military forces; the interrelationships of military, economic, political, and social factors associated with the broad aspects of national security; and the role and utility of military force as an element of national power.

The learning environment is dedicated to meeting the professional needs of each student. The College recognizes the requirement of specialists who are educated in depth and have exceptional knowledge of a portion of the military profession; but it also recognizes that there is a need for knowledgeable and understanding generalists in military art and science to fill leadership roles.

The academic program consists of a core curriculum, electives, and two resident courses. The core curriculum provides a background in domestic and international affairs which relate directly to national security; defense management and decision making; leadership and command; and military strategy, planning and operations. The electives provide courses in greater depth to support the present-day need for special expertise. The first and second resident courses each provide an opportunity for the students to come to Carlisle for two weeks of guest speaker presentations by current military and civilian leadership and to participate in seminar discussions, staff rides, and strategic thinking exercises. The capstone course element is the Commandant's National Security Program which provides the students with an unequalled opportunity to compare their perspectives on national security and related matters with the views of a select group of 69 civilian guests from academia, the media, government, business, and other prominent organizations.

The USAWC is accredited by the Middle States Commission on Higher Education. At the conclusion of their studies, students receive Senior Service College credit and are awarded a Masters of Strategic Studies Degree.

THE COMMANDANT'S NATIONAL SECURITY PROGRAM

The 17th Annual Commandant's National Security Program provides a privileged forum in which distinguished speakers may discuss their views on issues of importance to the nation's security and welfare with students and faculty of the U.S. Army War College Distance Education Program and invited guests. It provides an extended opportunity for a free and candid dialogue on these issues among the College students, faculty and guests, it enables the guests to get to know some of the prospective leaders of the American Armed Forces, and, in turn, permits the students to better understand the society they serve.

Organizationally, the Commandant's National Security Program rests principally on the framework of the USAWC Distance Education Program seminar discussion groups, each having approximately 15-20 students.

Each guest will be assigned to one of these seminars. The students and faculty will identify candidate topics for discussion, while the guest speakers and discussion panels for each day will provide added focus and commentary for the day's discourse. It is within the free and relatively unstructured framework of seminar room discussion that the fundamental purposes of the Commandant's National Security Program are best served. Guests are encouraged to become active participants in seminar discussions, sharing from their own background and experience their ideas and perspectives on the key issues being discussed. It is this time spent in dialogue with students in the seminar rooms that highlight guests' experiences each year.

The nonattribution policy of the Army War College ensures that guest speakers, civilian guests, students, and faculty may enjoy a comfortable, open, candid exchange of thoughts and expression. It is the tradition of the College that others will not later attribute their statements to them in public media or fora. Guests are not expected to prepare for the Program. Their individual backgrounds and experience, day-to-day awareness of key national and international issues, and personal commitment to the Nation more than suffice for seminar discussions.

SCHEDULE OF EVENTS

SUNDAY JULY 23

All Day: Guests arrive and check in to hotel

MONDAY, JULY 24

7:30 a.m. Buses Depart Wingate by Wyndham Hotel for Program Orientation

8:00 a.m. Seminar introductions with CNSP guests

9:00 a.m. Commandant Welcome

9:30 a.m. Guest Speaker: Ms Deanna Criswell, FEMA Administrator

Presentation: Operating in a JIIM Environment

10:45 a.m. Seminar discussions

11:30 a.m. – 1:00 p.m. Lunch with optional noontime lectures

1:00 p.m. Panel discussion: The Arctic

2:30 p.m. Seminar discussions

6:00 p.m. Student Seminar Socials with CNSP guests

TUESDAY, JULY 25

7:30 a.m. Buses Depart Wingate by Wyndham Hotel

8:00 a.m. Seminar Time

8:45 a.m. Guest Speaker: Brigadier General Jeffers/Joint Staff; Presentation: The Current and Future Security Environment

10:30 a.m. Seminar Discussion

11:30 a.m. Lunch with optional noontime Lecture

1:00 p.m. CNSP Panel Discussion: Strategic Deterrence w. Colonel Whelan

2:30 p.m. Seminar discussion

6:00 p.m. Commandant's Reception

WEDNESDAY, JULY 26

7:30 a.m. Buses Depart Wingate by Wyndham Hotel

8:00 a.m. Seminar Time

8:45 a.m. Guest Speaker: Mr. John Diem

Presentation: Futures and Defense Management

10:30 a.m. Seminar Discussion

11:30 a.m. Lunch

(Note: CNSP Guests will be provided lunch on buses to Gettysburg)

12:00 p.m. Presentation: Gettysburg Strategic Setting w. Dr. Weddel

1:00 p.m. Buses depart for Gettysburg Staff Ride

6:00 p.m. Class Party

THURSDAY, JULY 27

7:30 a.m. Buses Depart Wingate by Wyndham Hotel

8:00 a.m. Seminar Time

8:45 a.m. Guest Speaker: Maj. Gen. Jackson, Chief of Staff, SOUTHCOM

Presentation: Theater Strategy and Operations

10:30 a.m. Seminar Discussion and CNSP farewells

11:30 a.m. Box Lunch for CNSP Guests and departures

History of Carlisle Barracks

Founded by Colonel John Stanwix of the British Army on 30 May 1757, Carlisle Barracks has figured prominently in the education of members of the Armed Forces since Colonel Henry Bouquet arrived here in 1758 to conduct instruction for British and Provincial troops in Indian fighting tactics. Because of its favorable location at the juncture of the north-south, east-west supply routes, Carlisle Barracks became a permanent military establishment and served as an arsenal during the War of Independence. The main magazine, erected in 1777, still stands. It is now maintained as the Hessian Powder Magazine Museum, open daily, 10:00 a.m. - 4:00 p.m. (self-guided tours). What is believed to be the United States Army's first educational institution, a school for artillerists, was established at Carlisle Barracks, in 1778, by Captain Isaac Coren. This was the first of 10 different Army schools eventually to be located at this installation. Originally known simply as "the camp near Carlisle," the Post was named "Washingtonburg" during the Revolutionary War and was the first military post ever to be named for General George Washington. However, it was not until 1801 that the old post actually became Federal property when it was purchased from the heirs of William Penn. The Post gained its current name about 1807. With the outbreak of trouble in western Pennsylvania in 1794 over the new whiskey taxes, President Washington, acting as the Commander-in-Chief, personally assembled at Carlisle about 7,300 men. That show of force, augmented by 5,650 Virginia and Maryland militiamen, succeeded in quelling the "Whiskey Rebellion."

The forerunner of the Armor School, the School of Cavalry Practice, was established here in 1838 and remained at this location until 1861. The Carlisle Indian Industrial School was located here from its founding in 1879 until its close in 1918. From 1920 to 1946, Carlisle Barracks was the home of the Medical Field Service School. The School for Government of Occupied Areas, the Adjutant General School, the Chaplain School, the Military Police School, the Army Security Agency School, and the Armed Forces Information School were located here during the period 1946 to 1951. The U.S. Army Combat Developments Command Institute of Advanced Studies was established here in 1962; it was renamed the Strategic Studies Institute in 1971, with a mission exclusively in the strategic arena. In February 1973, the Institute was assigned as an integral part of the Army War College. The Institute conducts strategic studies on broad issues of national security. In 1967, the U.S. Army Military History Institute was established here. The Institute is now part of the U.S. Army Heritage and Education Center. The Institute's new home, Ridgway Hall, was dedicated on 24 September 2004.



History of the U.S. Army War College

Carlisle Barracks has been the home of the U.S. Army War College since 1951. The U.S. Army War College is the senior institution in the Army educational system. The history of the College has special interest because of the close relationship between the institution and the development of the modern United States Army. The College was founded in 1901 under the direction of the Secretary of War Elihu Root who, as a result of the Spanish-American War, saw a need for an institution that could prepare officers to serve at the War Department as planners and executors of national policy as well as serving in high command and staff positions in the field. A War College Board was appointed in 1902 with Major General S.B.M. Young as President. Brigadier General T.H. Bliss replaced General Young as the President of the Board in 1903. The first students assembled in 1904 at 22 Jackson Place, N.W., Washington, D.C. There were nine Army officers in that first class. Among them was Captain John J. Pershing, who was later to become the most illustrious member of the class. General Pershing did not graduate with the Class of '05, since he had to withdraw to assume an important position. The same circumstances occurred several more times. Eventually General Pershing was made an honorary member of the Class of '24. Washington Barracks, now Fort Lesley J. McNair, Washington, D.C., was the home of the Army War College from 1907 to 1940. Army War College classes were suspended during World Wars I and II. The College was re-established temporarily at Fort Leavenworth, Kansas, in 1950. It moved to Carlisle Barracks in July 1951. In 1970 the College graduated its first two-year nonresident Distant Education Program class. The Distance Education Program includes two weeks of resident instruction each year. Its graduates are given the same academic credit as the resident Army War College graduate. In addition, in 1977 the College started the International Fellows Program, under which senior officers from other nations participate in both the resident and Distance Education Program courses. Throughout its history, over 23,000 students have graduated from the Army War College. It is noteworthy that almost 4,000 of the graduates have attained General or Flag Officer grade in the various services. President Eisenhower, General of the Army Bradley, Fleet-Admiral Halsey, Generals Abrams, T. Franks, Haig, Lemnitzer, Odierno, Patton, Ridgway, Schwarzkopf, Shalikashvili, and Taylor; Air Force Generals Myers, Kenney and Vandenberg; Generals Cates and Lejeune of the Marine Corps; and Ambassadors Davies, Underhill, and Troxel number but a few of the Army War College graduates who have distinguished themselves in the service of our country. Twenty-three former International Fellows have attained the highest positions in their country. Root Hall, the main academic complex, was completed in 1969. It houses offices, study rooms, seminar rooms, an audiovisual center, the printing plant and the College Library. The main auditorium, Bliss Hall, seats 494 persons.

TRAVEL

Travel costs are an individual guest responsibility. Key air and surface terminals in the Carlisle vicinity are near Harrisburg, PA. American, United, USAir, Continental, Northwest, and Delta Airlines fly into Harrisburg International Airport, a 30-minute drive from the guest hotel. The AMTRAK Railroad and major bus lines also service Harrisburg.

All guests, regardless of mode of travel, are requested to submit their travel information on the CNSP website at <https://dde.carlisle.army.mil/documents/cnsp/cnspMain.cfm> NLT June 1st. Click on the Travel Questionnaire link and follow the instructions.

ARRIVAL INFORMATION

All guests should plan to arrive on July 23, 2023. A U.S. Army War College representative will be on hand to meet all guests arriving at Harrisburg transportation terminals and to provide transportation to the Wingate by Wyndham Hotel, Mechanicsburg. Guests traveling to Carlisle by automobile should proceed directly to the Wingate by Wyndham, Mechanicsburg. You will be contacted by your student sponsor prior to the Program to confirm your travel and arrival information. All local area guests will commute to the Program from their residence. They will also be contacted by their student sponsor to arrange the initial meeting and receipt of Program information.

DEPARTURE INFORMATION

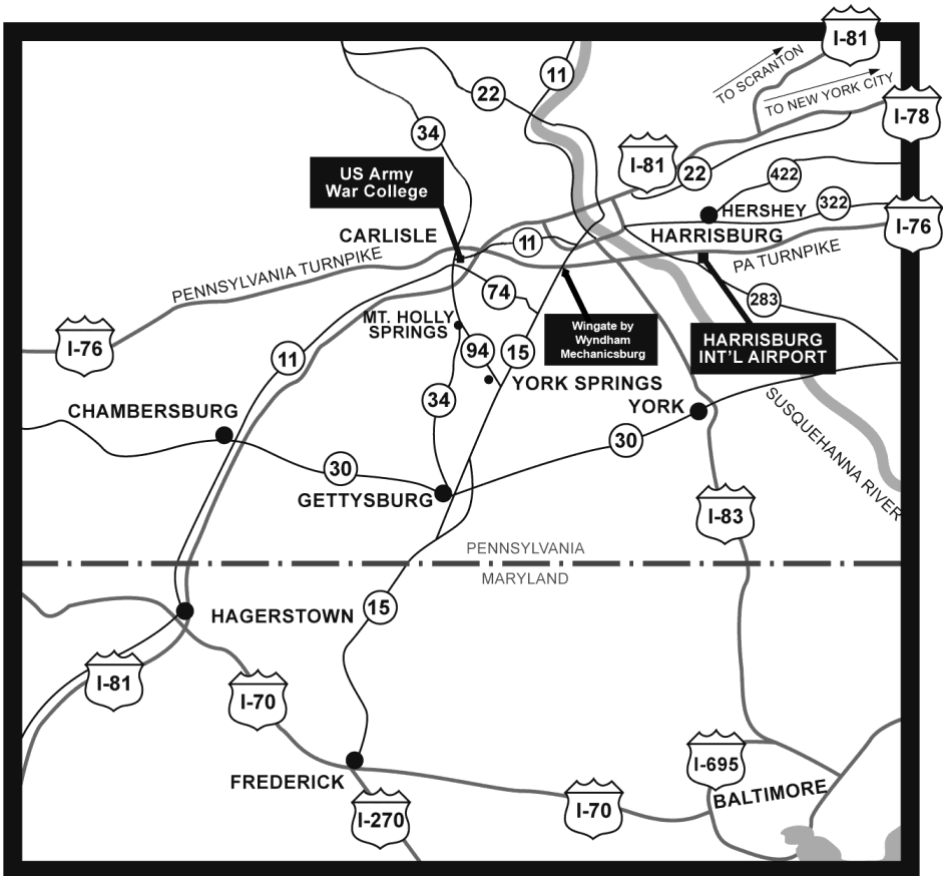
We will also provide transportation back to the Harrisburg transportation terminals at the conclusion of the Program. If traveling by air, rail, or bus from the Harrisburg terminals on July 27th, please do not plan an earlier than 6:00 p.m. departure unless you desire to depart early from the Program.

TRAVEL CHANGES

If you have a change in travel plans prior to 17 July, please make that change within the Travel Questionnaire link on the CNSP website. If you need to notify us of a change after 17 July, please contact Mr. Christopher Mayer at 571-379-6963 or Christopher.mayer.ctr@armywarcollege.edu or Mr. Albert Cobb direct at 717-245-3594 or albert.r.cobb3.civ.mail.mil.

If on arrival day you have a last-minute change in travel plans, please contact the Guest Hotel Welcome Desk at 717-713-3512 or your student sponsor so we can ensure that a USAWC representative is at the airport or train terminal upon your adjusted arrival time. The CNSP Welcome Desk at the Wingate by Wyndham, Mechanicsburg, will be operational from 12:00 p.m. to 6:00 p.m. on arrival day, July 23. An alternate phone number to call in case of a travel change on arrival day is Mr. Christopher Mayer at (cell) 571-379-6963.

Regional Map



Location

The U.S. Army War College is located at Carlisle Barracks, in the Cumberland Valley of Pennsylvania, 18 miles west of Harrisburg, on US Route 11. The Borough of Carlisle adjoins the post on the southwest and is 27 miles north of Gettysburg on PA Route 34. The Wingate by Wyndham Hotel Mechanicsburg is located to the east of Carlisle Barracks at 385 Cumberland Pkwy, Mechanicsburg, PA 17055. Travel time from the hotel to Carlisle Barracks is 20-30 minutes depending on traffic congestion. From Washington D.C. or Philadelphia plan on two and one-half hours for travel. New York City and Pittsburgh travel time is between four and four and one-half hours.

Hotel Area Map



DIRECTIONS

Wingate by Wyndham Hotel-Mechanicsburg

York, PA & Baltimore, MD Area

Take I-83 North to I-76 West to Exit 236. Take Route 15 South to the Cumberland Parkway Exit. At light, turn right and proceed to Wingate by Wyndham-Mechanicsburg.

New York Area

Take I-81 South to I-83 South. Take 581 West. Take Route 15 South to the Cumberland Parkway Exit. At light, turn right and proceed to Wingate by Wyndham-Mechanicsburg.

Washington, DC Area

Take Route 15 North to the Winding Hill Road Exit toward Cumberland Parkway. Turn right on East Winding Hill Road. Turn right to stay on East Winding Hill Road then right on Gettysburg Pike. Proceed through light and follow signs on the right for Wingate by Wyndham Mechanicsburg.

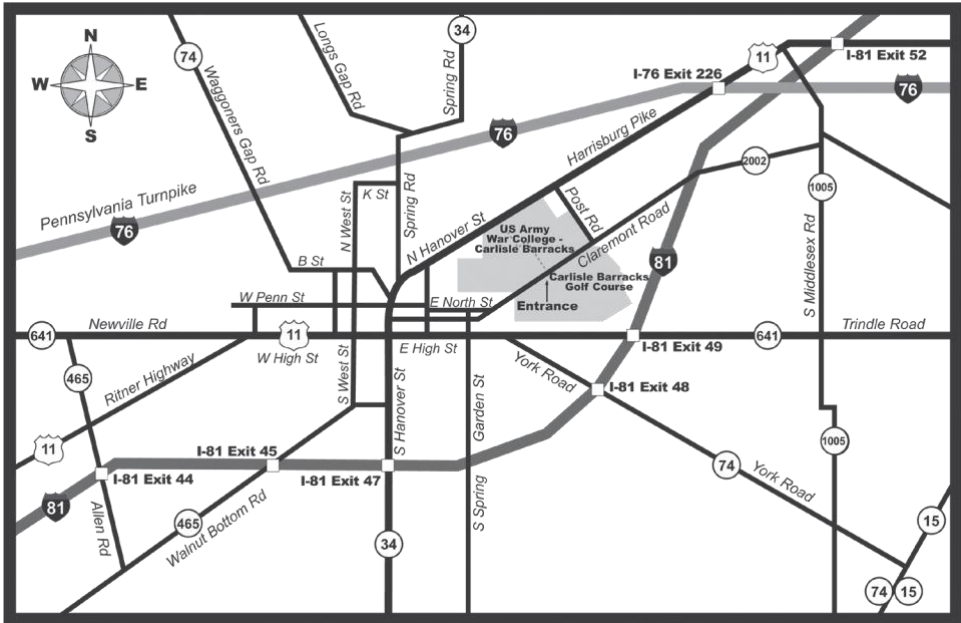
North of Harrisburg, PA

Take Route 15 South to the Cumberland Parkway Exit. At light, turn right and proceed to Wingate by Wyndham-Mechanicsburg.

PA Turnpike

Take I-76 to Exit 236. Take Route 15 South to the Cumberland Parkway Exit. At light, turn right and proceed to Wingate by Wyndham-Mechanicsburg.

Carlisle Area Map



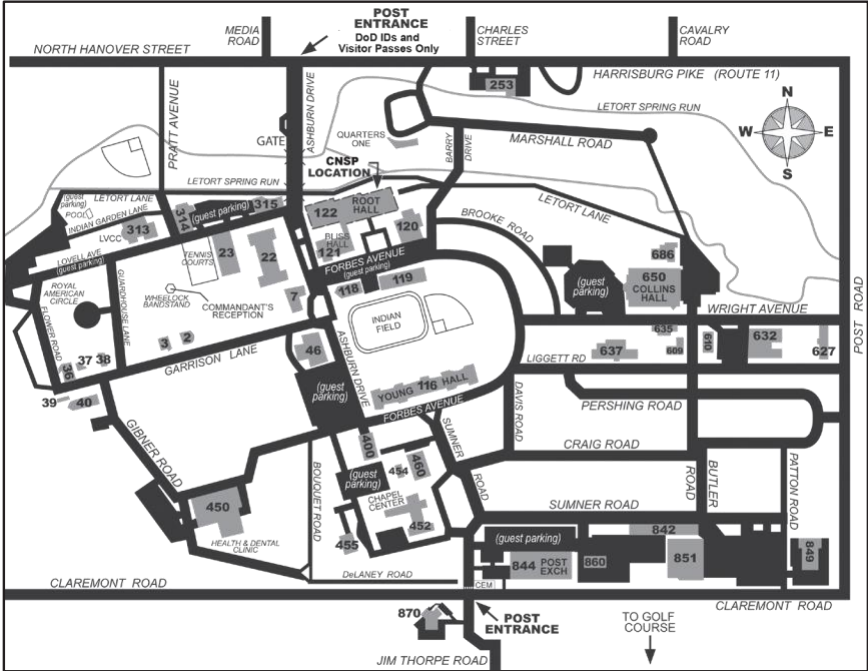
From the Wingate by Wyndham Hotel Mechanicsburg: Proceed through light on Cumberland Parkway to Gettysburg Pike, turn left on East Winding Hill Road, turn left to stay on East Winding Hill Road, merge onto Rt 15 North, merge onto I-76 PA Turnpike West, take the US 11 South exit, Exit 226 toward Carlisle, turn right (south) on US 11, turn left on Post Road, turn right on Claremont Road, and turn left at signs for U.S. Army War College entrance.

From I-81: Take Route 11 South to Post Road, left on Post Road to Claremont Road, right on Claremont Road and then left at signs for U.S. Army War College entrance

From Route 15: Exit at Route 74, take Route 74 North to Route 641 (Trindle Road), left on Trindle Road to Spring Garden Street, right on Spring Garden Street to East North Street, right on East North Street (becomes Claremont Road) to Claremont Road, and then right at signs for U.S. Army War College entrance.

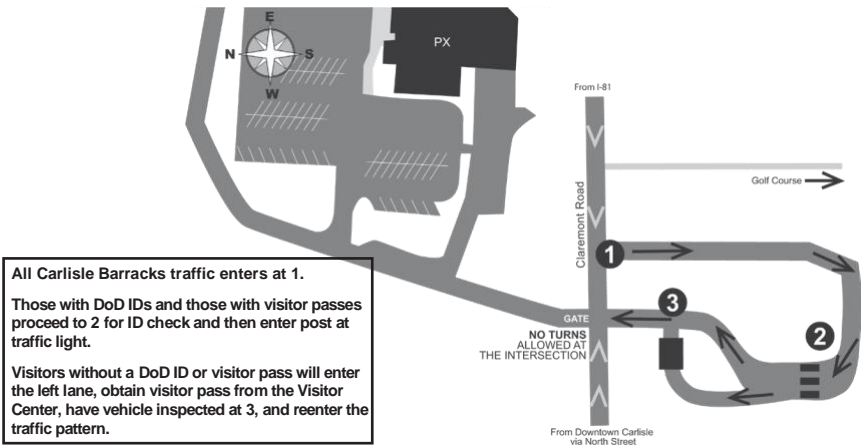
From Route 34: Continue into Carlisle and turn right at East North Street and then follow directions above from Route 15.

Carlisle Barracks Map



The Commandant's National Security Program will be held in Building 122, Root Hall. Parking for any guest driving an automobile will be in the locations indicated on the map above. Parking on Carlisle Barracks is limited so be prepared to arrive early.

Carlisle Barracks Claremont Road Gate Entrance Map



CARLISLE BARRACKS ENTRY

Guests who are driving their own automobile to Carlisle Barracks and possess either a Department of Defense (DoD) ID or Carlisle Barracks Temporary Visitor Pass may enter through either the Main Carlisle Barracks Police Checkpoint off of Claremont Road as indicated on the map above or through the Ashburn Gate off of Route 11 on the north side of Carlisle Barracks. Guests without either form of pass must proceed to the Carlisle Barracks Visitor Center at the Claremont Road Gate as indicated on the map above to obtain a pass and complete inspection by the Carlisle Barracks Police before entering Carlisle Barracks.

Guests who have indicated on the Travel Questionnaire they are driving their own automobile will be issued a visitor pass when in processing at the guest hotel. Student sponsors will assist with vehicular entrance requirements and process information. All drivers will ensure they have in their possession a valid driver's license, vehicle registration, and proof of insurance.

ADMINISTRATIVE INFORMATION

GENERAL INFORMATION

Upon arrival at your hotel, you will be given a welcome packet containing additional information on the Program. A student sponsor will assist you during your stay. The student sponsor will contact you prior to your arrival to confirm your travel arrangements, arrange to meet you on July 24 and inform you how to proceed to the initial Program events on July 24. Your sponsor will also provide transportation to the student seminar group social event that evening. (See Note 1)

DAILY SHUTTLE TRANSPORTATION

You will be provided government transportation from the Wingate by Wyndham Hotel, Mechanicsburg, to Carlisle Barracks and return each day. See the matrix below for pickup times (evening return times are subject to change.) Information can also be obtained from your student sponsor (primary) or Mr. Christopher Mayer (CNSP Administrator) or Mr. Albert Cobb in the Program Administrative Office located in room A310, phone 717- 245-3594. If you desire to drive your own automobile to Carlisle Barracks each day, the maps in this program and your student sponsor will assist you with directions.

SHUTTLE INFORMATION:

Day	Mode	Where	Bus Arrives	Bus Departs
Monday, July 24	CNSP Guest Shuttle	Wingate by Wyndham Hotel Mechanicsburg to Carlisle Barracks	7:15 a.m.	7:30 a.m.
		<i>Sponsor arranges transportation from seminar social to hotel</i>		
Tuesday, July 25	CNSP Guest Shuttle	Wingate by Wyndham Hotel Mechanicsburg to Carlisle Barracks _____	7:15 a.m.	7:30 a.m.
		Carlisle Barracks to Wingate by Wyndham Hotel	7:30 p.m.	7:45 p.m..
Wednesday, July 26	CNSP Guest Shuttle	Wingate by Wyndham Hotel Mechanicsburg to Carlisle Barracks _____	7:15 a.m.	7:30 a.m.
		Carlisle Barracks to Wingate by Wyndham Hotel	7:30 p.m.	7:45 p.m..
Thursday, July 27	CNSP Guest Shuttle	Wingate by Wyndham Hotel Mechanicsburg to Carlisle Barracks	7:15 a.m.	7:30 a.m.
		Carlisle Barracks to point of departure (Wyndham, Airport, Train, or Bus Station)	11:30 a.m..	11:45 a.m..

LODGING

All guest lodging accommodations have been reserved at the Wingate by Wyndham, Mechanicsburg, PA, for the nights of July 23 - 26 at no cost to you. If you desire to arrive early or remain for a longer period at your own expense, you are requested to indicate it on the travel form you submitted through the CNSP website and notify Mr. Christopher Mayer at christopher.mayer.ctr@armywarcollege.edu, who will notify the hotel manager of your desire to stay an extra night. There may be an additional fee charged by the hotel for any family members staying in the room with the CNSP guest. CNSP guests are responsible for the payment of that additional fee. Contact information is:

Wingate by Wyndham Mechanicsburg
385 Cumberland Parkway, Mechanicsburg, PA 17055, 717-766-2710

Note 1. Although local area guests will not be provided lodging, they will be provided meals at no cost during the Program.

MEALS

Meal	Time	Location
Breakfast	Monday-Thursday 6:00 a.m. – 7:30 a.m.	Hotel Breakfast Room
Lunch	Monday - Thursday 11:30 a.m.	Lunches delivered to seminar rooms each day
Dinner	Monday 6:00 p.m. Tuesday 4:30 p.m.- 6:00p.m. Wednesday 5:30 p.m.	Student Seminar Social Commandant's Reception Gettysburg Battlefield (Box dinner)

Box lunch will be provided on Thursday prior to CNSP Guest Departure

SOCIAL EVENTS

To afford all Program participants ample opportunity to become better acquainted, the College has arranged the following social events:

- Monday, July 24 Informal Seminar Social Activity by Student Seminar Group, 6:00 p.m.
- Tuesday, July 25 Commandant's Reception 6:00 p.m.
- Wednesday, July 26 Gettysburg Battlefield Tour 12:00 p.m.

DRESS

1. Student Seminar Group Social Activities: Men: open collar shirt and comfortable slacks; Women: skirt/split skirt or slacks with top or casual dress.
2. 24, 25 July: Daily Program Activities:
Business Attire: Men-suit or sport coat and tie; Women-suit or jacket with coordinating skirt, or slacks, or a dress.
3. 25 July: Commandant's Reception: Same as daily program activities.
4. 26 July Gettysburg Battlefield Tour: Casual attire: open-collar shirt, comfortable trousers, and walking shoes. Guests attending the battlefield tour may wear casual attire to all 25 July program events. Guests may also change into shorts prior to departing Root Hall for the battlefield tour.

ADMINISTRATIVE SERVICES

MEDICAL SERVICE

Attendees requiring emergency medical care should seek medical assistance by dialing 911 immediately. Dunham U.S. Army Health Clinic (DUSAHC) on Carlisle Barracks is a Family Practice Clinic that provides primary care to active-duty soldiers, family members, and retirees. The clinic is open daily from 7:30 a.m. to 4:30 p.m. DUSAHC does not have an emergency room or ambulance service. Attendees requiring routine medical care and meeting eligibility requirements of AR 40-400, Chapter 3, should call 245-3400 between 7:30 a.m. and 4:15 p.m. for a same-day appointment at DUSAHC. Attendees requiring routine medical care and not meeting the eligibility requirements of AR 40-400, Chapter 3, can receive a listing of area healthcare providers by contacting our Health Benefits Advisor at 245-3918, your student sponsor, or the Program Administrative Office in Room A310, Root Hall.

BANKING

ATM facilities are located at the Post Exchange. Banking facilities are available at the Carlisle Barracks Credit Union or in the Borough of Carlisle.

POST OFFICE

Postal services are available at the Carlisle Barracks post office.

OFFICE SYSTEMS SUPPORT

Office systems support will be available to you in Root Hall. Please contact your student sponsor or the CNSP Administrative Office for information. Office system support is also available at the hotel. See the front desk reception personnel for directions.

ADMINISTRATIVE OFFICE

1. The Commandant's National Security Program Administrative Office is located in Room A310 in Root Hall. It will be operational Monday-Friday- 7:30 a.m. to 5:00 p.m.
2. All Administrative Office and liaison personnel will be prepared to assist you with whatever you require. Arrangements may include such items as return transportation and transportation to and from your hotel to the U.S. Army War College.

TELEPHONE NUMBERS

The area code and prefix for Carlisle Barracks is 717-245-xxxx.

NOTE: When using Post phones to make an on-post call, dial 5 and only the last four digits of the seven digit number. When dialing local phones having a different exchange number from 245-xxxx, dial 99 and then dial the seven digit number. Dial 95, the area code, and seven digit number for long distance calls from a Post phone. For operator assistance, dial 0 (Post Operator).

MESSAGES

In order to be contacted at the U.S. Army War College, have your callers place their call to 717-245-3594. The administrative personnel at those numbers will get the message to you. If for some reason your caller cannot get through to our administrative personnel, they may contact Mr. Christopher Mayer at 571-379-6963 (text or voice) or christopher.mayer.ctr@armywarcollege.edu

EMERGENCY

Carlisle Barracks Police 5-4115

Ambulance 911

COMMAND

Commandant 5-4400

Deputy Commandant for International Affairs 5-3505

Deputy Commandant 5-3300

Chief of Staff, U.S. Army War College 5-4025

Executive Services 5-4818

MISCELLANEOUS

Carlisle Barracks Information 5-3131

Letort View Community Center (LVCC) 5-3991

Public Affairs Office 5-3845/5-4772

LODGING

Wingate by Wyndham Hotel Mechanicsburg: 717-766-2710

CNSP Welcome Desk (July 23): 717-713-3512

ADMINISTRATIVE OFFICE

Monday-Friday 7:30 a.m.-5:00 p.m: Mr. Christopher Mayer (571-379-6963 Text or voice.) or Mr. Albert Cobb (717-245-3594)

TRANSPORTATION

Airlines: The following airlines service Harrisburg Airport:

- American
- Continental
- Delta
- Northwest Airlines
- United
- USAir

Rail Lines:

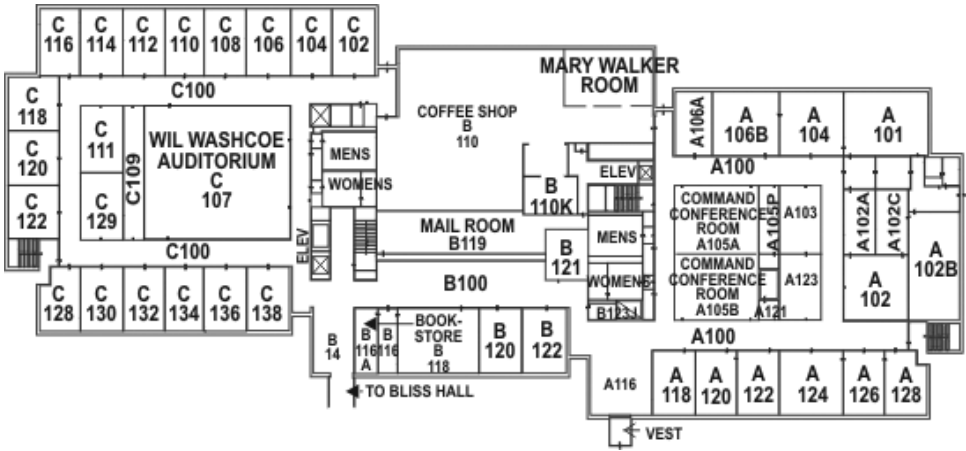
- AMTRAK

Bus Lines:

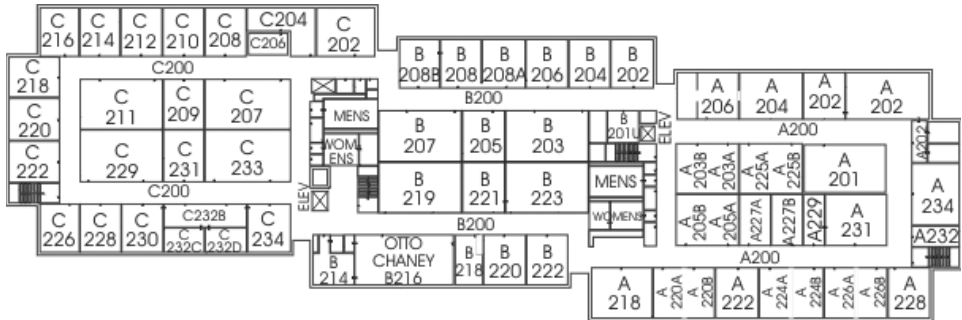
- Greyhound/Trailways (Harrisburg)

ROOT HALL FLOOR PLAN

First Floor



Second Floor



Third Fl



